



AMAC AEROSPACE

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AMAC Aerospace is a leading MRO operating from its headquarters in Basel, Switzerland, which houses state-of-the-art hangar facilities capable of accommodating the largest wide-body aircraft. Its global presence includes additional facilities in Turkey and other strategic locations, ensuring comprehensive support for clients worldwide. Waleed Muhiddin, Chief Marketing Officer and Eric Hoegen provide an update on the company's services, outline completion considerations and talk about exciting new expansion projects.

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I'm familiar with AMAC as a leader in executive aircraft completion, refurbishment and maintenance. Can you please briefly update me on your global footprint and services?

Our core services include aircraft completion and refurbishment for which we are renowned. We specialize in transforming aircraft into luxurious flying spaces, tailored to meet the highest standards of comfort, innovation, and craftsmanship and create award-winning interior designs. Our maintenance, repair and overhaul, MRO, services range from scheduled maintenance to complex repairs and provide full MRO services for narrow-body and wide-body aircraft, ensuring optimal safety and reliability. Our aircraft management team supports fleet operations with services that include operational oversight, crew management, and flight planning. We also deliver specialized modifications and expertise in avionics upgrades, cabin reconfigurations, and VIP enhancements.

A key differentiator for AMAC is that we have all critical in-house shops and expertise under one roof. Our facilities include specialized teams and workshops for engineering, cabinetry, upholstery, sheet metal, and electro-mechanical work. This integrated approach ensures seamless coordination, uncompromising quality, and efficient project timelines, delivering a superior experience for our clients.

What should a prospective operator of an executive aircraft consider in terms of completing an interior? What should an owner look for in a completion centre?

When completing the interior of an executive aircraft, prospective operators should prioritize functionality, comfort, and regulatory compliance. It is essential to ensure the design aligns with personal or corporate needs while optimizing space and weight for efficiency. Using durable, high-quality materials ensures a luxurious yet long-lasting interior, and integrating cutting-edge avionics, connectivity, and entertainment systems adds value and functionality. Adherence to all safety and airworthiness regulations is a critical aspect throughout the process.

When selecting a completion center, owners should consider a provider with proven expertise in VIP completion, comprehensive in-house capabilities and the ability to offer turnkey solutions that manage all phases from concept to delivery. It is also vital to choose a center with a strong track record of delivering projects on time without compromising quality.





How does the completion process work? What questions do you encourage customers to consider when designing an interior – are there any limits to what can be equipped?

The completion process begins with an in-depth consultation to understand the customer's vision, operational requirements, and personal or corporate preferences. This is followed by concept design, where our in-house team creates tailored layouts and visualizations. The design process involves close collaboration with engineering to refine and define every detail, ensuring all aspects are technically feasible and optimized. Once the design is finalized with the material selections, the production phases begin, seamlessly integrating advanced systems and luxurious materials to create a truly bespoke interior. We encourage customers to consider key questions such as: What is the primary purpose of the aircraft (e.g., business, personal, or multipurpose)? What kind of ambiance or style best reflects their preferences? How many passengers will typically travel, and what level of comfort or privacy is desired? Functional elements like storage needs, connectivity, and in-flight entertainment preferences are also essential to discuss.

While there are extensive possibilities for customization, all designs and features must adhere to aviation safety and certification standards. Factors such as weight, material selection, and regulatory compliance may impose certain limitations, but our team excels at balancing creativity with feasibility.

I understand that numerous supplemental type certificates, STCs will need to be generated for these aircraft? Can you tell me more about challenging or unique STCs that AMAC has generated, for example around seats, monuments, water or cabin environment systems?

Over the years, our in-house Part 21J Design Organization has developed numerous STCs. Besides the STCs for our VIP cabin completions, which cover unique and one-of-a-kind cabins, a number of multiple STCs have been and are continuously developed for system installations, connectivity upgrades and special applications such as self-defence systems. While some developments are driven by regulatory requirements (i.e. installation of "Halon Free" fire extinguishers), others are driven by technology (i.e. installation of the latest and greatest Satcom antennas for broadband internet on board). Some STCs are addressing specific needs, for instance, AMAC developed an STC for gaseous oxygen on a Boeing B737 type that addressed typical issues of aging BBJs with obsolete components. Another example is an STC for WLAN activation on an Airbus A320 series. One interesting solution is the installation of a laser-based self-defence system where we have developed multiple STCs on various platforms, such as Gulfstream G650, Boeing B747-8 and Airbus A340-500 aircraft.

Connectivity is a core component of any executive airliner, yet the technology is changing at a rapid pace; how does AMAC maintain currency, and how do you help your customers select the best options?

AMAC has always been at the forefront of developing connectivity solutions for our customers. When Ka-band came to the market, we developed one of the first STC solutions available for a private VIP customer. We have constantly extended the platforms and have generated 15 different STC variants just for the Ka-band antenna. Now, with the latest Low Earth Orbit (LEO) satcom solutions available, we are working on various solutions for several platforms that will be offered to the market in the coming months. Connectivity is strongly driven by our customer base who typically want the latest technology installed on their aircraft. This includes installing the latest satcom antennas and subsystems, networks and cyber security solutions.

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The sustainability imperative is keenly focused on fuel, as it is clearly the industry's main carbon emitter. Where and how does AMAC encourage sustainability in terms of its own operations, completions, and refurbishments? How is AMAC helping customers be sustainable in the cabin?

Sustainability is an important topic that touches all of us in various environments. At AMAC, we are driving sustainability on multiple levels, whether within the company facilities and infrastructure or through the use of sustainable materials within our production and completion processes. AMAC is engaged as an approved Airbus and Boeing completion center on the various outfitter's advisory boards and an active member in driving sustainability projects further within the industry.

AMAC offers the use of sustainable materials as well as the use of SAF (Sustainable Aviation Fuel), either physically when available or through the Book&Claim chain of custody.

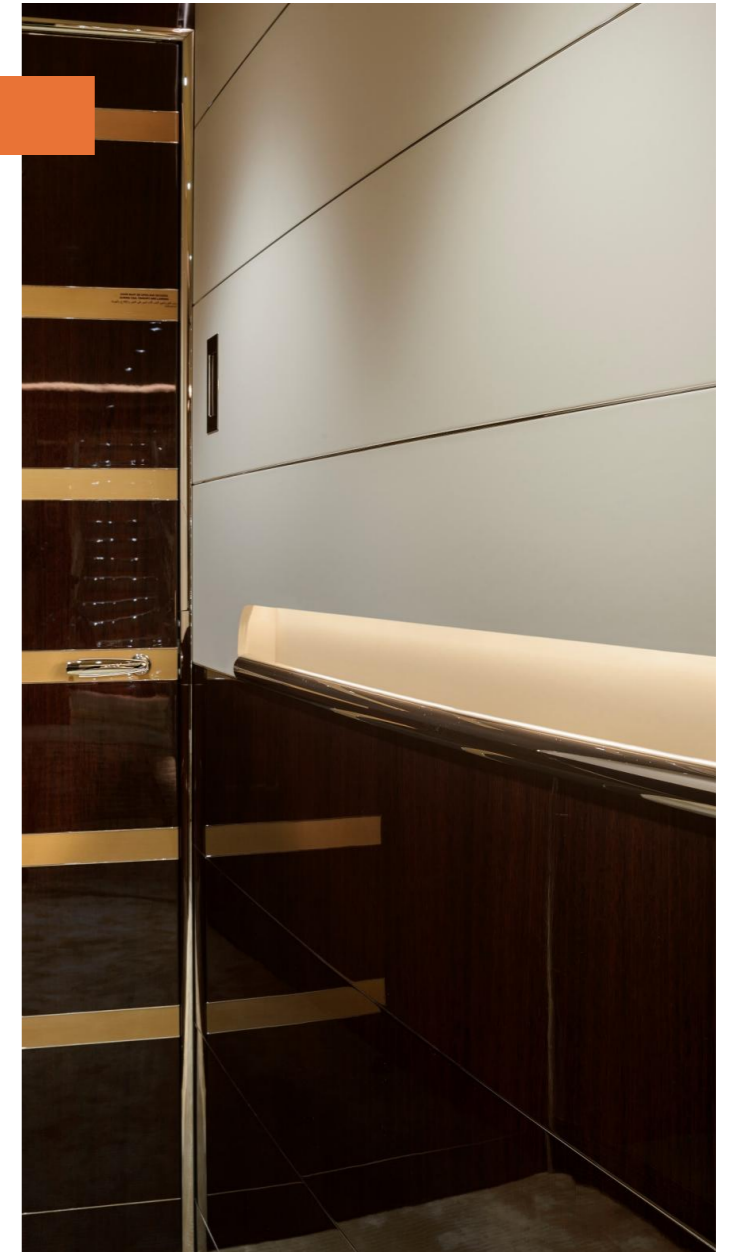
What are the current trends that AMAC is noting in terms of executive aircraft completions and what are the challenges to realise these?

We observe a growing interest in incorporating the latest technologies, such as advanced avionics, state-of-the-art entertainment systems, and enhanced connectivity, to provide passengers with a seamless and comfortable experience.

And more than ever, clients are looking for interiors that can adapt to varying needs, whether for business meetings, relaxation, or entertainment. These flexible, multi-use areas are designed to quickly transition between different configurations — for example, a conference room that can easily convert into a lounge or private sleeping area. This kind of versatility maximizes space and provides greater value, as the interior can cater to different requirements during the same flight. One of the main challenges in achieving this level of flexibility is ensuring that all systems and furniture can be easily adjusted or reconfigured while maintaining comfort, safety, and regulatory compliance.

Can you tell us about your latest expansion plans?

While AMAC Aerospace is mainly perceived as a main player within the VVIP completion industry, the activities within the group are diverse and cover further products and industries. Over the years, the company has evolved into a group of companies that also include JCB Aero where we recently opened MRO activities by



activating the already-existing hangar for maintenance work on VIP aircraft. As JCB has a long track record on aircraft interior parts through its composite manufacturing experience as well as the manufacturing of honeycomb panels, the new operation will add capacity to support the AMAC customer base. JCB has a Part 21J design organization as well as a Part 21G production organization. In addition, our activities in Turkey have been growing and we will see further hangar expansion plans in Bodrum where we offer base maintenance services on commercial and executive aircraft.